

Contents

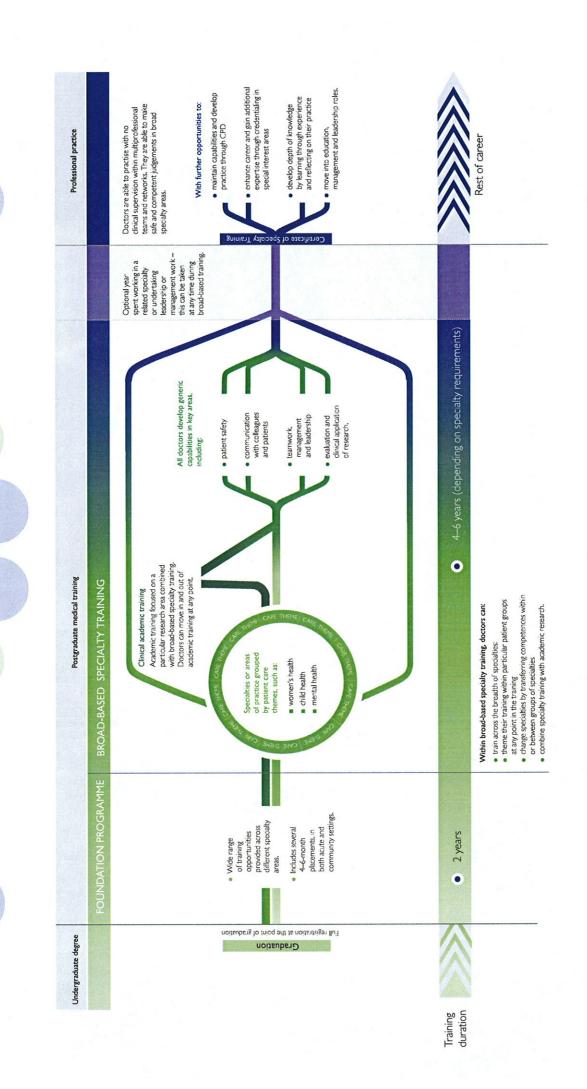
Foreword	3
Executive summary	4
Training structure for the future	6
Recommendations	10
The review's purpose	12
What was learned from previous education and training reviews?	13
How the Review was structured	16
What did the Terms of Reference set out?	17
Methodology	18
What was our review process?	19
Discussion of findings within themes	20
Theme One: Patient needs drive how we must train doctors in the future	21
Changing population needs	21
Blurring the boundary between primary and secondary care	23
Patients want to be more involved in training doctors	24
Theme Two: Changing the balance between specialists and generalists	26
Pipeline into medicine	26
The current medical workforce	26
The medical workforce in the future	28
Theme Three: A broader approach to postgraduate training	29
Supporting transitions in the medical career	29
Variation between medical schools	30
Implications of the Foundation Programme on postgraduate training	31
A case for moving full registration	32
Generic capabilities	33
Training based on competence and capability measures	34
Making supervision and support central to training and service delivery	34
Doctors should have longer placements	35
Doctors and their trainers should have an apprenticeship based relationship	36
The outcome of postgraduate training	37
Levels of competence	37
Training in general areas of broad based specialties	38
Theme Four: Tension between service and training	40
Time to learn	40
Doctors will have to provide emergency and acute care	41
Valuing a trained medical workforce	42
Training and education driven by service needs	42

Training structure for the future

In the report, we describe an approach to training in the future that will develop more broadly trained specialists. The key milestones in this model are outlined below:

- Full registration should happen at the point of graduation from medical school. Measures will need to be put in place to make sure graduates are fit to work as fully registered doctors. They will also be restricted to working in approved training environments.
- Following graduation, doctors will undertake the two-year Foundation Programme. Doctors must have opportunities to support and follow patients through their entire care pathway, both during medical school and in the Foundation Programme.
- After the Foundation Programme, doctors will enter broad based specialty training. Specialties or areas of practice will be grouped together. These groupings will be characterised by patient care themes (such as women's health, child health and mental health), and will be defined by the dynamic and interconnected relationships between the specialties. They will have common clinical objectives, set out in the specialty curricula. How these patient care themes will bridge the boundary between hospital and community care needs to be considered by the UK-wide Delivery Group.

- Across all specialty training, doctors will develop generic capabilities that reinforce professionalism in their medical practice.
- Broad based specialty training, after Foundation Programme, will last between four and six years depending on specialty requirements (and depending on how individuals progress through the curricula).
- During postgraduate training, doctors should be given opportunities to spend up to a year working in a related specialty or undertaking education, leadership or management work (similar to specialty fellowships). This year, which can be taken at any time during training, will allow them to gain wider experiences that will help them become more rounded professionals. It will be included in the timeframe of between four and six years.
- When doctors want to change specialties, either within or between specialty groups, they will be able to transfer relevant competencies they have acquired in one specialty to their new area of practice, without having to repeat the same learning in the new specialty. This will include learning during the optional year and generic capabilities. By recognising previous learning and experiences, retraining in new areas should be shorter.





- 8. Appropriate organisations, including employers must introduce longer placements for doctors in training to work in teams and with supervisors including putting in place apprenticeship based arrangements.
- Training should be limited to places that provide high quality training and supervision, and that are approved and quality assured by the GMC.
- Postgraduate training must be structured within broad specialty areas based on patient care themes and defined by common clinical objectives.
- 11. Appropriate organisations, working with employers, must review the content of postgraduate curricula, how doctors are assessed and how they progress through training to make sure the postgraduate training structure is fit to deliver broader specialty training that includes generic capabilities, transferable competencies and more patient and employer involvement
- 12. All doctors must be able to manage acutely ill patients with multiple co-morbidities within their broad specialty areas, and most doctors will continue to maintain these skills in their future careers.
- 13. Appropriate organisations, including employers, must consider how training arrangements will be coordinated to meet local needs while maintaining UK-wide standards.
- **14.** Appropriate organisations, including postgraduate research and funding bodies, must support a flexible approach to clinical academic training.

- 15. Appropriate organisations, including employers, must structure CPD within a professional framework to meet patient and service needs, including mechanisms for all doctors to have access, opportunity and time to carry out the CPD agreed through job planning and appraisal.
- 16. Appropriate organisations, including employers, should develop credentialed programmes for some specialty and all subspecialty training, which will be approved, regulated and quality assured by the GMC.
- 17. Appropriate organisations should review barriers faced by doctors outside of training who want to enter a formal training programme or access credentialed programmes.
- Appropriate organisations should put in place broad based specialty training (described in the model).
- 19. There should be immediate consideration to set up a UK-wide Delivery Group to take forward the recommendations in this report and to identify which organisations should lead on specific actions.